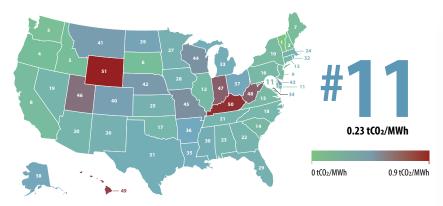
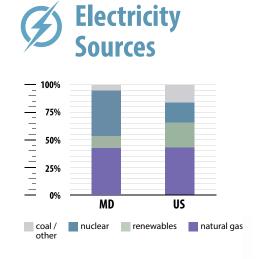
HOW DOES MARYLAND STACK UP ON CLEAN ENERGY?





Lowest CO₂ Emissions Rate

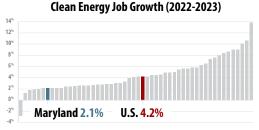






Clean Energy Jobs





All states and U.S. total ranked from lowest to highest % job growth



Clean Energy Rankings

ENERGY EFFICIENCY SCORE = 33

43% GENERATION

FROM NATURAL GAS

11% GENERATION

FROM RENEWABLES



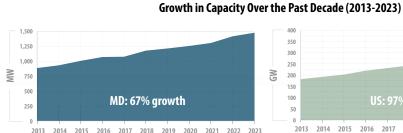






59 MW

CUMULATIVE BUILD 1.482 MW



300 Æ 200 150 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023



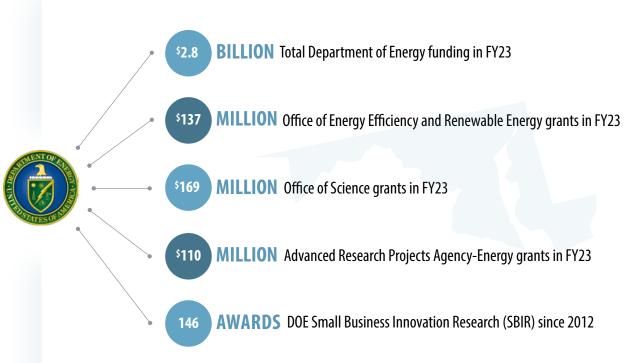


INVESTING IN CLEAN ENERGY INNOVATION AND DEPLOYMENT

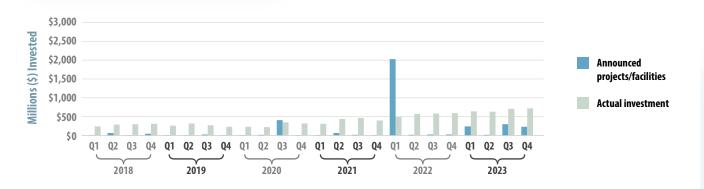




WHAT ENERGY INNOVATION MEANS FOR MARYLAND



CLEAN ENERGY INVESTMENT



BUSINESS SPOTLIGHT

 ${\color{blue} \textbf{OTS R\&D, INC} (BELTSVILLE, MD) \mid www.OptimizedThermalSystems.com} \\$



OTS R&D, Inc. formed in 2023, stemming from prior work conducted by Optimized Thermal Systems, Inc. The company provides technical expertise to help companies design, test and refine HVAC&R technologies to maximize their efficiency and minimize their impact on the environment. OTS R&D was recently awarded a project with the Department of Energy to explore the use of vapor injection compressors, which have the potential to increase the performance of heat pump systems, especially for cold climate applications. Extensive work is also underway to evaluate the impact of different refrigerant selections, explore the integration of thermal storage systems, and optimize components for system level performance improvements.